

# Gateways and Corridors in the New Global Economy

The North American Challenge

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# Geopolitical Seismic Shifts

- Obliteration of the 'old order'
- A 'flatter' world—Thomas Friedman  
Technology, digital revolution  
Transportation and logistics
- Economic liberation of developing world
- Shifting economic centre of gravity, Asia bias
- Globalization of issues  
Security, environment, poverty...

# The North American Platform and the Competitive Imperative

- NA integration for competitive success...the platform
- The erosion of NAFTA
- The new global standard for competitive success...global value grids
- Beyond a wake up call for North Americans

# Ports: Where from here?

- Canadian Asia Pacific Gateways and Corridors Initiative:
  - End to end, systemic, fluid and seamless
  - Infrastructure over a billion, leveraged
  - Bottlenecks, multi stakeholder
  - Regulatory, technology
- Transportation and logistics component of NA value grid (platform)
- The 'Achilles heal': the border!

# Unfinished Business

- Strategic corridor designations
- Common user principles and ownership of strategic infrastructure
- Adaptation to distributed global value grids, border pathologies
- Panama shock. Northwest Passage shock?
- Natural resources T and L
- Environmental footprint

# North America's Economic Future

- The NA platform: collaborate, integrate, build, operate as part of global value grid
  - Infrastructure, technology
  - Bottlenecks, border bumps
  - Regulatory and standards harmonization
- Get behind next generation NAFTA
- Adopt and promote with urgency, focus and discipline

Thank you!